

To: Members of the Springfield Budget Committee

From: Nathan Bell, Finance Director

Date: 5/21/2021

Re: FY22 Proposed Budget – Memo #3

I want to thank the Springfield Budget Committee for your commitment of time to the FY22 Budget Committee process. Staff appreciated your thoughtful questions and your inquiry into the proposed budget. This is the third and final memo provided to Budget Committee in response to questions asked about the budget.

Questions from Committee Member Holle Schaper

Question 1: Has there been discussion about the information that is available in the 2020 Annual Use of Force Analysis and how liability may be minimized based on the data presented in this report? For example, K-9's represent 9.9% of the uses of force (30/302), whereas they account for 51.9% of the injuries requiring medical assistance (14/27). What could be done in order to decrease these types of injuries? Could SPD instead have a contract with EPD to utilize the EPD K-9's when needed? Additionally, given that dispatch failed to record incoming calls and radio traffic for a period of 4-5 months (as noted in the Brazier report), should dispatch be combined with Central Lane 911 in order to both decrease annual costs and minimize liability in instances of failed technology? I think it is important to consider that Fire and Life Safety pays just 50.3% of the cost of dispatch for emergency dispatch services (\$880,641/year vs. \$1,752,475/year). Are there other parts of SPD that represent high risk and high cost that could be consolidated or combined with other agencies (e.g., SWAT)?

Response 1: The City has implemented an Enterprise Risk Management (ERM) process that is being headed up by the City's Human Resource Department and involves stakeholders from every department. While Police will own risk management in their department, all ERM stakeholders will have influence. The Use of Force Report will have a role in assessing risks in our Police Department and we will be looking at best practices in each of the respective areas mentioned in the question above to minimize any financial risks to the City. In regards to outsourcing activities, the City frequently assesses the cost-benefits to doing so.