## **Budget Overview**



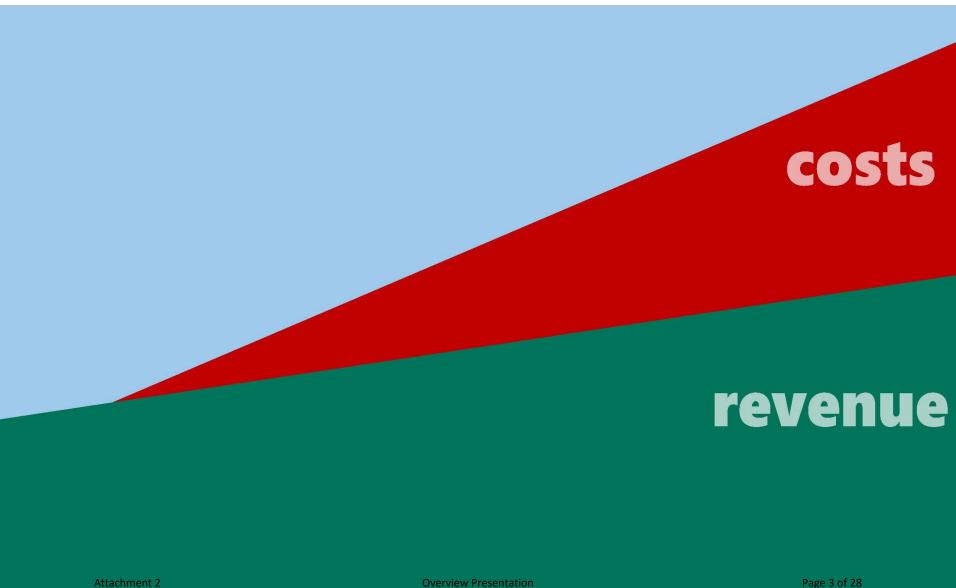
### Welcome

FY 2022

#### **SCHEDULE**

- ➤ Tuesday, April 27<sup>th</sup>
  - Orientation
  - Election of Officers
  - Welcome from the City Manager
  - Presentation of Proposed Budget
  - Business from the Audience
- ➤ Tuesday, May 4<sup>th</sup>
  - Questions & Discussion on the Budget
  - Business from the Audience
- > Tuesday, May 11th
  - Presentation of SEDA Budget
  - Questions & Discussion on the Budget
  - Business from the Audience
  - Conclusion
- > Tuesday, May 18th
  - Additional time if needed

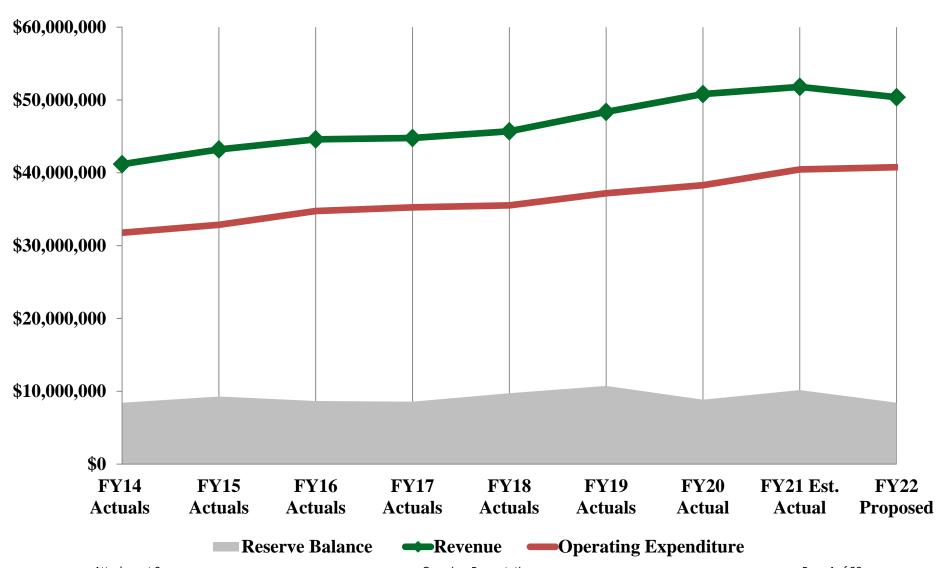




**Overview Presentation** Attachment 2

### General Fund

FY 2022



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### General Fund Forecast

General	l Fund	l Five `	Year	Forecast
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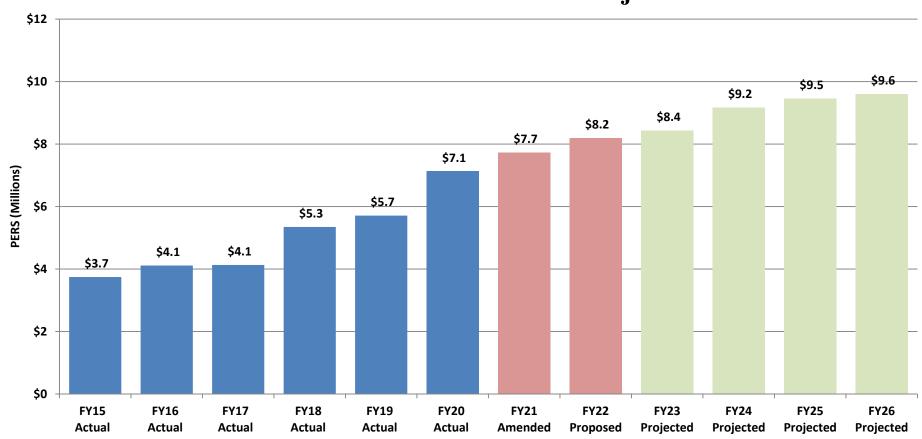
	FCST FY22	FCST FY23	FCST FY24	FCST FY25	FCST FY26
Total Operating Revenue	\$ 40,213,596	<b>\$</b> 41,827,382	<b>\$</b> 42,824,169	<b>\$</b> 43,949,562	<b>\$</b> 45,140,586
Operating Expenditures					
Personal Services	33,100,028	34,142,483	35,051,116	36,103,074	37,992,059
Material & Services	6,978,585	7,092,264	7,207,648	7,324,762	7,443,634
Capital Outlay	94,300	94,300	94,300	94,300	94,300
Total Operating Expenditures	40,172,913	41,329,047	42,353,063	43,522,136	45,529,993
Fiscal Transactions Total Fiscal Transactions	1,172,619	1,332,393	1,485,214	1,595,296	1,668,515
TOTAL Expenditures	41,345,532	42,661,440	43,838,278	45,117,432	47,198,508
Current Operating Revenue over Expenditures	(1,131,936)	(834,058)	(1,014,109)	(1,167,870)	(2,057,922)
Beginning Cash	9,688,017	8,556,081	7,722,023	6,707,914	5,540,044
Ending Cash	\$ 8,556,081	\$ 7,722,023	\$ 6,707,914	\$ 5,540,044	\$ 3,482,122
Ending Cash as a Percent of Operating Expenditures	21%	19%	16%	13%	8%



### General Fund

FY 2022

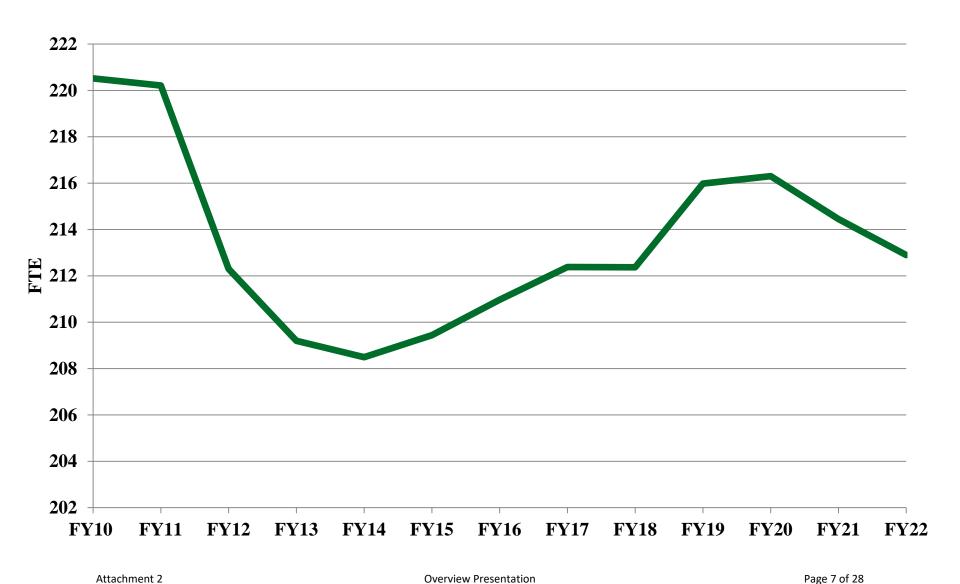
#### Total PERS/OPSRP Cost - FY15 Actual to FY26 Projected





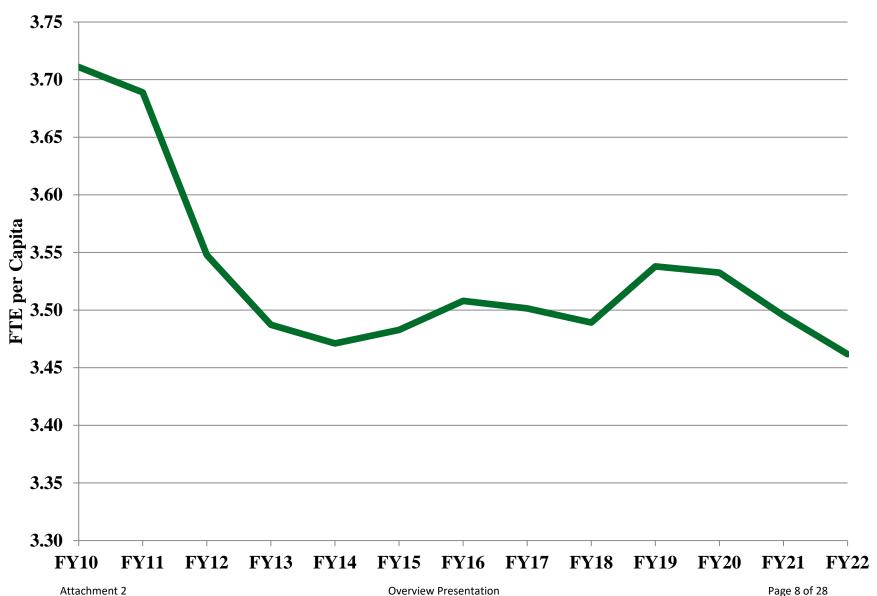


### General Fund FTE – FY10 to FY22



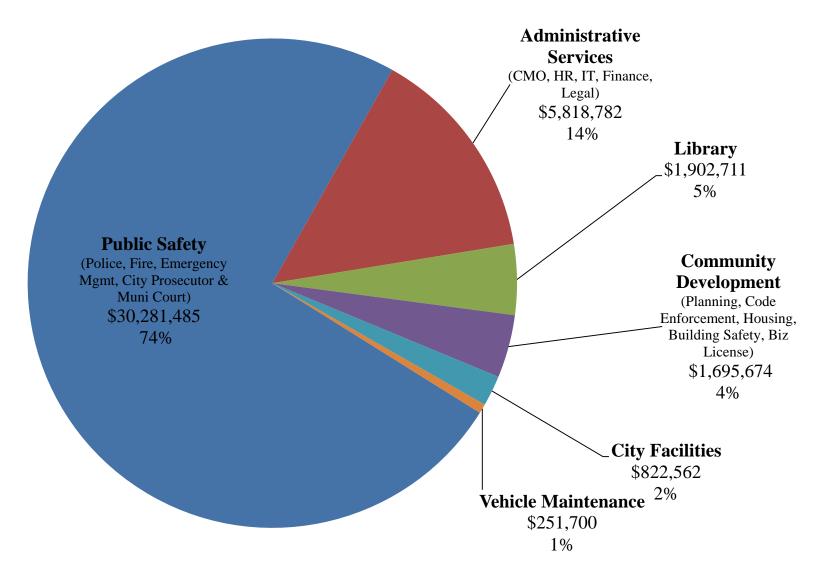


## General Fund FTE Per Capita



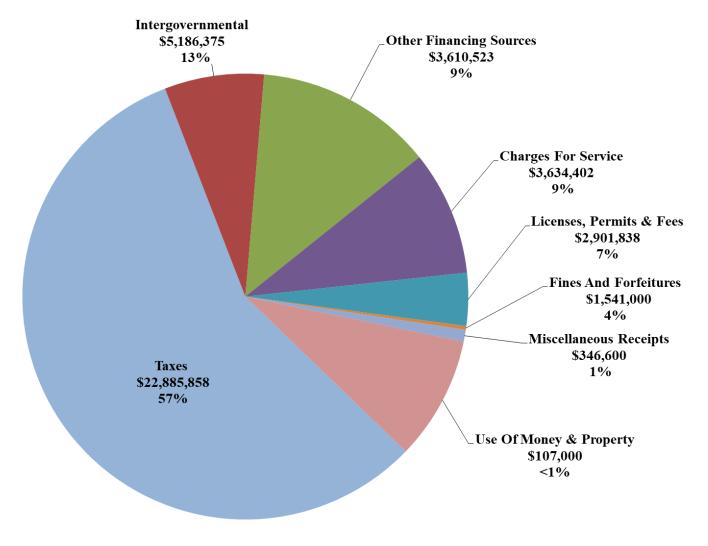


#### General Fund



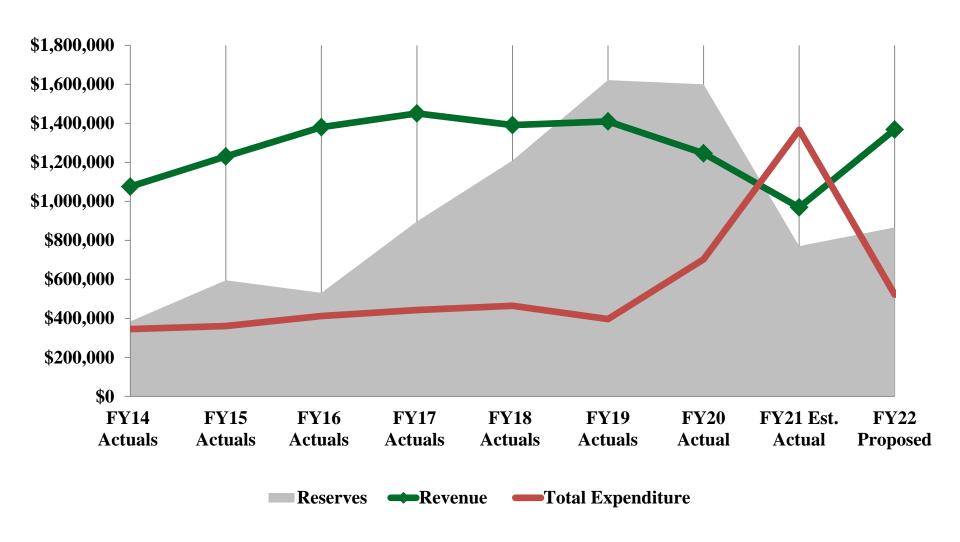


#### General Fund Current Revenues (excluding beginning cash)



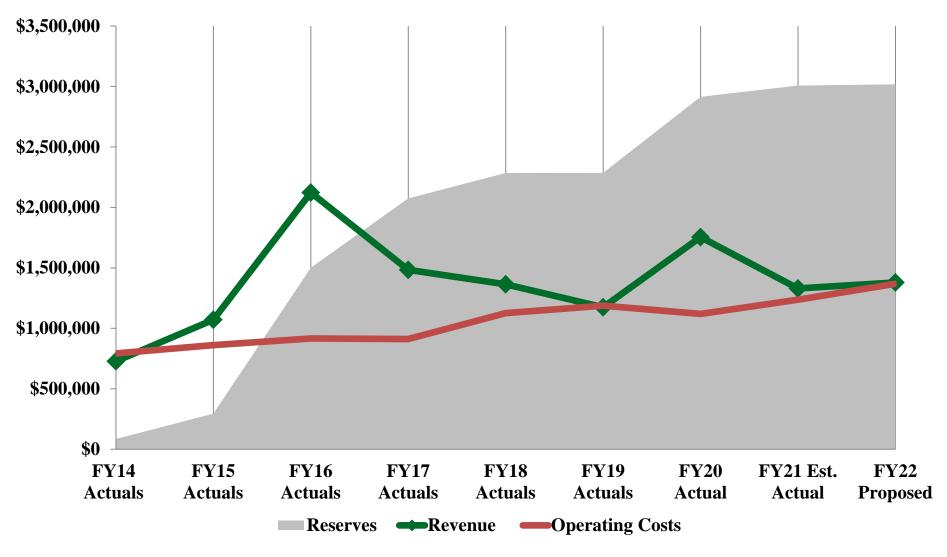


### Transient Room Tax Fund



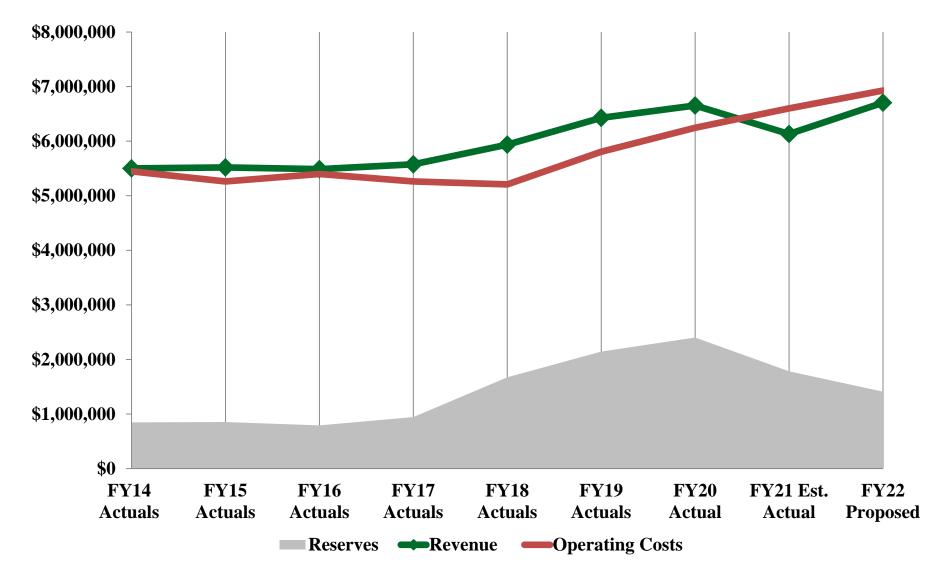


## **Building Safety Fund**



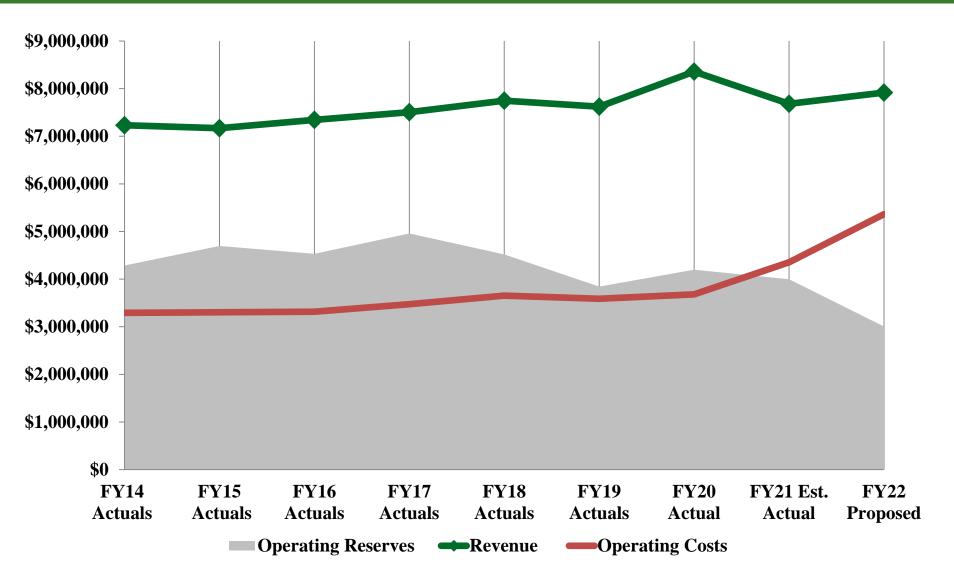


## Street Operating Fund



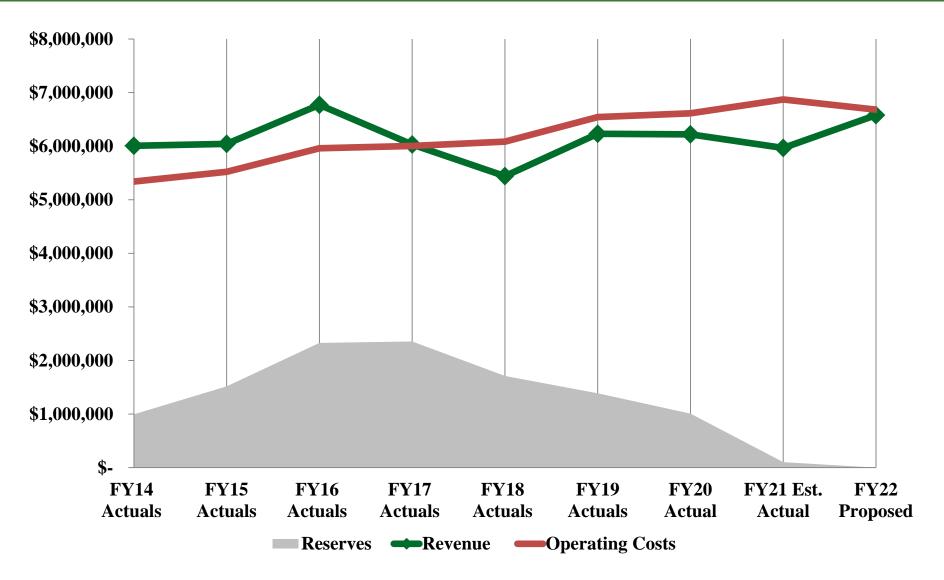


## Local Sewer Operating Fund





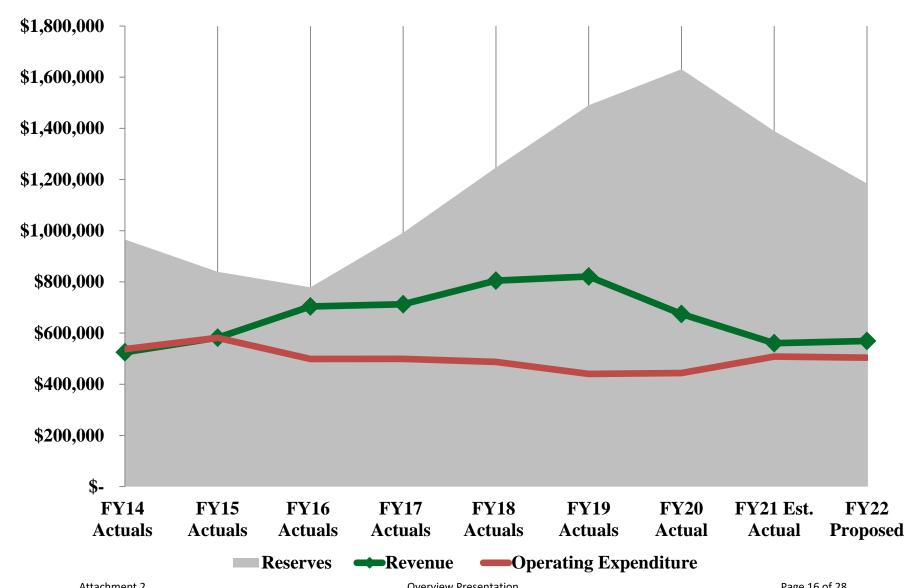
### Ambulance Fund





### Booth Kelly / Leased Property Fund

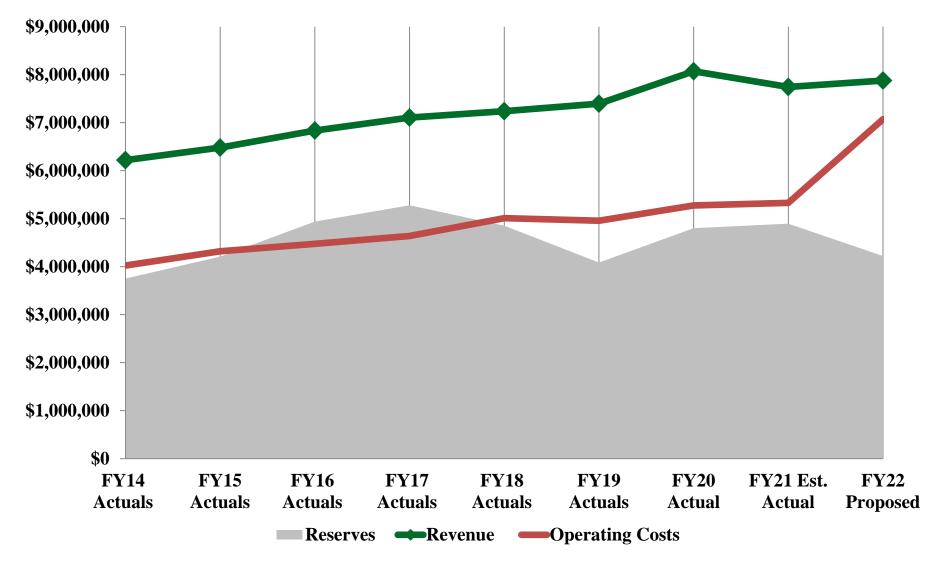
FY 2022



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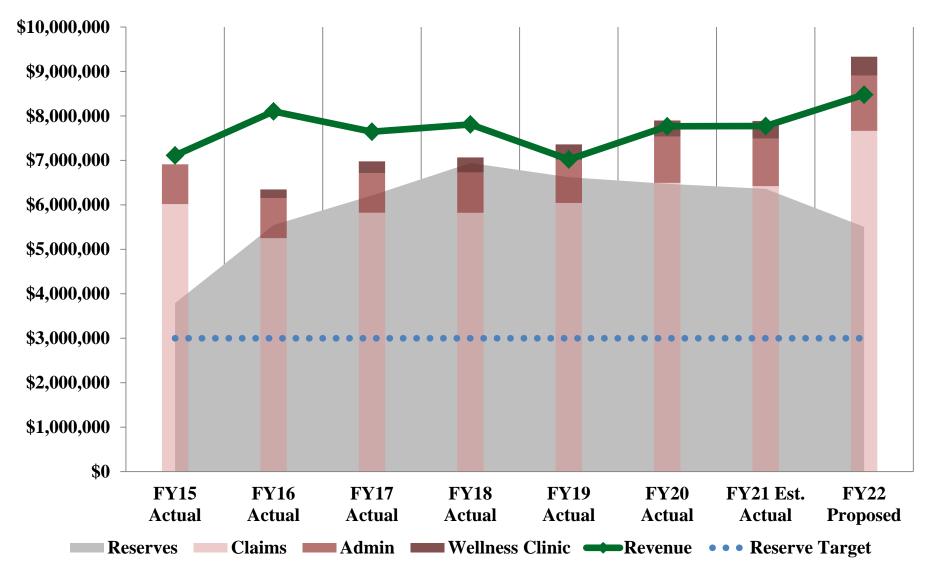


### Stormwater Operating Fund





### Medical/Dental Reserve



# FY21 Budget - All Funds

FY 2022

#### **Total Requirements**

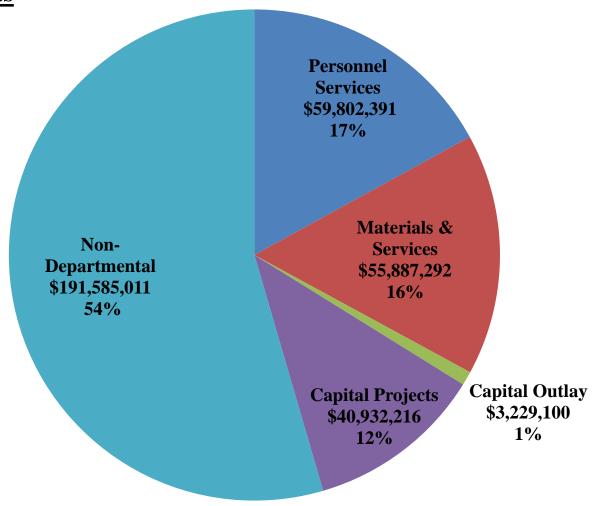
**Total Requirements Summary All Funds** 

	FY19 Actual	FY20 Actual	FY21 Amended	FY22 Proposed
Personal Services	53,906,438	55,267,332	58,643,318	59,802,391
Materials & Services	42,017,200	45,877,071	56,363,889	55,887,292
Capital Outlay	2,619,856	2,210,834	8,200,487	3,229,100
Total All Funds	\$ 98,543,494	\$103,355,236	\$123,207,694	\$118,918,783
Capital	16,073,628	9,997,568	50,979,998	40,932,216
Non-Departmental	45,438,931	45,186,842	198,105,584	191,585,011
<b>Total All Funds</b>	\$160,056,053	\$158,539,646	\$372,293,276	\$351,436,010

	FY19 Actuals	%	FY20 Actuals	%	FY21 Amended	%	FY22 Proposed	%
Salaries	\$ 31,830,202	59%	\$ 32,552,454	59%	\$ 34,516,473	59%	\$ 35,034,567	59%
Med/ Dental	6,958,118	13%	7,647,568	14%	8,374,814	14%	8,419,543	14%
PERS/OPSRP Retirement	6,929,301	13%	7,739,524	14%	7,725,094	13%	8,187,863	14%
Overtime	3,012,431	6%	2,074,093	4%	2,605,855	4%	2,234,664	4%
Other Fringe Benefits	3,081,352	6%	3,150,811	6%	3,281,722	6%	3,864,969	6%
City Retirement Plan	1,841,573	3%	1,830,702	3%	1,899,371	3%	1,822,526	3%
Supplemental Pays	253,461	0%	272,179	0%	239,990	0%	238,260	0%
	\$ 53,906,438		\$ 55,267,332		\$ 58,643,318		\$ 59,802,391	

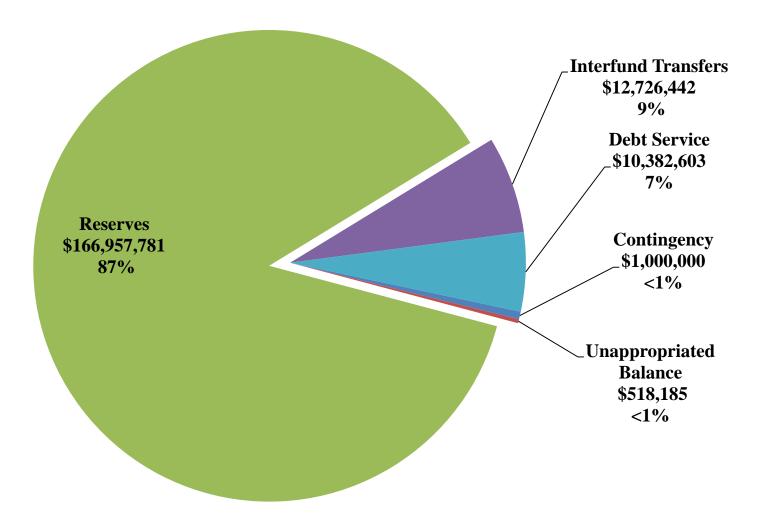


#### **Total Requirements**

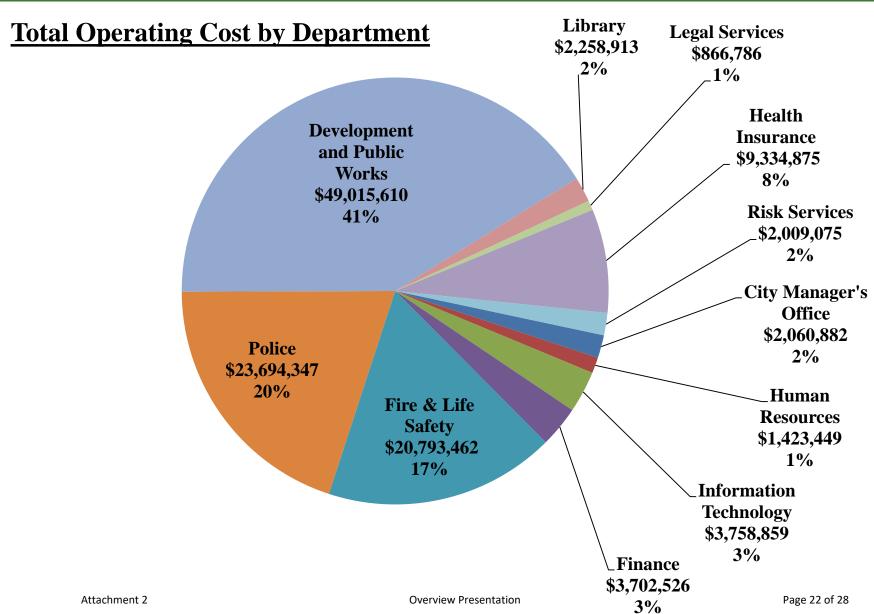




#### **Total Non-Departmental Cost by Category**

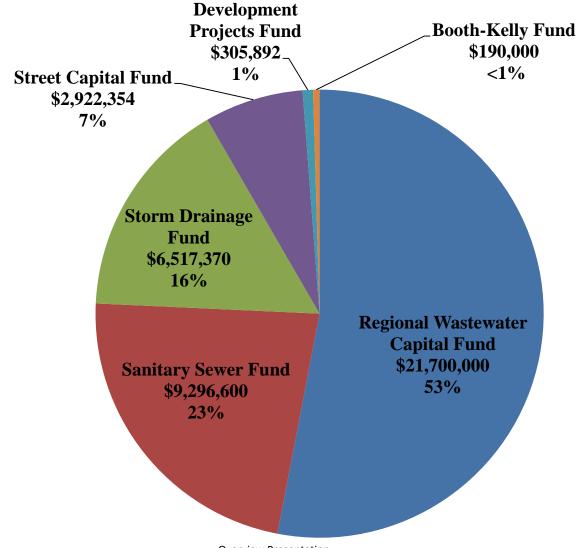








#### **Total Capital Budget by Fund**



FY 2022



#### FY22 Highlights

The proposed budget for FY22 keeps ongoing community services in place while addressing the most pressing issues.

#### **Ongoing changes:**

	<b>-9</b>	<b>FY22</b>	<b>FY22</b>	
Department	Change	Add	Reduction	Fund Source
CMO	Reallocate Assistant City Manager to include 50% Utility Fund	N/A	N/A	Street, Building, Utilities
DPW	Elimintate DPW Director	-	167,000	General, Building, Utilities, Booth-Kelly
DPW	Add Business Systems Analyst	120,000	-	Special, General, Street, Building, Utilities
DPW	Add Traffic Project Engineer	135,000	-	Street
FLS	Eliminate (1) Billing Tech position	-	106,000	Ambulance
IT	Reduction in Materials and Services	-	100,000	General
Library	Move limited duration Outreach Specialist to permanent status & increase to full-time	71,000	1	Transient Room Tax
Library	Reallocate Library Tech position to 100% General Fund	42,000	-	General
Police	Eliminate (1) CSO position and (1) Records position	-	191,000	General
Citywide	Eliminate transfer from General Fund to Building Preservation reserve	-	400,000	General
Citywide	Eliminate transfer from General Fund to ADA reserve	-	100,000	General

TOTAL \$ 368,000 \$ 1,064,000

#### FY22 Highlights, continued

#### **One-time changes:**

	8	<b>FY22</b>		
Department	Change	Add	Duration	Fund Source
DPW	Add Vactor Truck	400,000	One-time	Equipment Replacement
DPW	Extend limited duration Senior Planner through June 30, 2022	88,000	One-time	General, Sanitary, Storm, SDC Admin

TOTAL \$ 488,000

#### Other changes:

			<b>FY22</b>			
	Department	Change	Add	Duration	Fund Source	_
l	FLS	Add transfer from General Fund to Ambulance Fund	654,000	Uncertain	General	1

TOTAL \$ 654,000



## FY22 & Beyond

#### **Future Year Considerations**

- Economic Impact of Coronavirus 2019 (COVID-19)
- Expenditure growth outpacing revenue growth
- Addressing the unfunded liability of PERS and the City's retirement plan
- A shortage of affordable housing
- Infrastructure needs related to UGB expansion
- Backlog of deferred maintenance on infrastructure (buildings and streets)

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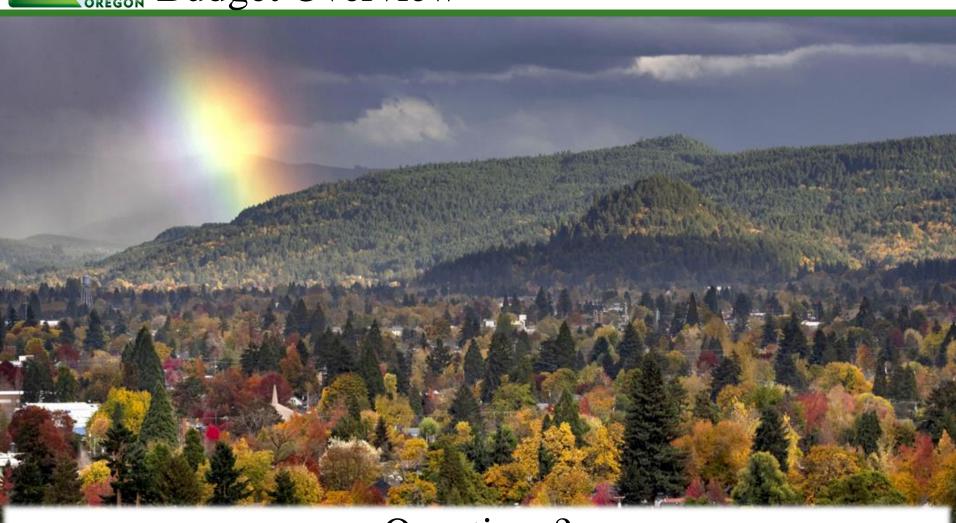
## FY22 & Beyond

#### **Solutions**

- **Grow economic base** Continue economic development efforts to create priority sites, build business retention and expansion
- Encourage population growth Affordable housing efforts, job creation
- **Increase revenue base** develop cost recovery models for existing services and explore new revenue options via taxes, fees, or charges
- Service level changes and efficiencies changes to code or policies that would encourage alternative service delivery models, right-sizing service levels to budget, community needs, and peer benchmarks
- Cost containment of current services Process improvement initiatives and changes to employee benefits



# Budget Overview



Questions?